

***NCCIC Is a Service of the Child Care Bureau***

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**STATE CONTRACTS WITH CCR&R AGENCIES**

In all States, the Child Care and Development Fund (CCDF) Lead Agency contracts with or provides grants to child care resource and referral (CCR&R) agencies to implement some or all CCDF-funded services. Most States contract with CCR&R agencies to provide resource and referral services and implement quality activities. Some States also contract with CCR&R agencies to manage some or all services associated with voucher management (i.e., application processes, eligibility determination). The following table provides a summary of CCDF activities and services provided by CCR&R agencies. It also provides information about how States establish contracts with State and/or local CCR&R agencies. Some States contract with the State CCR&R network, and others contract with each local CCR&R agency. The information was gathered from CCDF Plans for FY 2008–2009 and State Web sites. NCCIC does not endorse any organization, publication, or resource.

CCDF Services Provided by CCR&R Agencies						
State/ Territory	Voucher Management	Resource and Referral Services	Quality Activities	Performance- Based Contracting	Contracting Model	State CCR&R Network Management Model*
Alabama	✓	✓	✓	✓	The Lead Agency contracts with six CCR&R agencies to provide resource and referral services, manage the certificate program, and implement some quality activities.	<b>Voluntary entity:</b> Family Guidance Center of Alabama
Alaska*		✓	✓	✓	The Lead Agency awards grants to three CCR&R agencies.	<b>Voluntary entity:</b> Thread (formally known as the Alaska Child Care Resource & Referral Network)

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Arizona		✓			The Lead Agency currently contracts with two CCR&R agencies.	<b>Single entity:</b> Association for Supportive Child Care
Arkansas		✓	✓		The Lead Agency provides grants to five CCR&R agencies.	<b>Managing entity:</b> Arkansas Division of Child Care & Early Childhood Education (i.e., the CCDF Lead Agency)
California		✓	✓		The Lead Agency contracts with each local CCR&R agency. It also funds the State CCR&R network to implement some quality initiatives.	<b>Coordinating network:</b> California Child Care Resource & Referral Network
Colorado		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which manages 16 local CCR&R agencies.	<b>Managing entity:</b> Qualistar
Connecticut	✓	✓	✓	✓	The Lead Agency contracts with a single State CCR&R agency, which has office sites and community liaisons in each of the five State human services regions.	<b>Single entity:</b> United Way of Connecticut
Delaware		✓		✓	The Lead Agency contracts with the State CCR&R agency, which has four offices throughout the State.	<b>Single entity:</b> Family & Workplace Connection, a division of Children & Families First

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District of Columbia		✓	✓		The Lead Agency contracts with the District's CCR&R agency.	<b>Single entity:</b> Washington Child Development Council
Florida	Early Learning Coalitions (i.e., the State CCDF contractors) may provide CCR&R services or subcontract CCR&R agencies.			✓	Early learning coalitions provide CCR&R services either directly or through contracted service providers.	<b>Coordinating entity:</b> Office of Early Learning (i.e., the CCDF Lead Agency)
Georgia		✓	✓		The Lead Agency manages the State contracts with the each of the 14 CCR&R agencies, including the State CCR&R network, which serves all 159 counties in the State.	<b>Coordinating entity:</b> Georgia Association of Child Care Resource & Referral Agencies
Hawaii		✓	✓		The Lead Agency contracts with a single State CCR&R agency, which has six local CCR&R offices throughout the State.	<b>Single entity:</b> People Attentive to Children
Idaho		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which manages six regional CCR&R agencies.	<b>Coordinating network:</b> IdahoSTARS (i.e., a joint project between the University of Idaho's Center on Disabilities and Human Development and the Idaho Association for the Education of Young Children)
Illinois	✓	✓	✓	✓	The Lead Agency contracts with 16 CCR&R agencies, including the State CCR&R network.	<b>Coordinating network:</b> Illinois Network of Child Care Resource & Referral Agencies

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Indiana		✓	✓		The Lead Agency contracts with the State CCR&R network, which subcontracts with 11 local CCR&R agencies.	<b>Managing network:</b> Indiana Association for Child Care Resource and Referral
Iowa		✓	✓		The Lead Agency provides grants to five local CCR&R agencies.	<b>Voluntary network:</b> Iowa Department of Human Services
Kansas		✓	✓	✓	The Lead Agency contracts with the State CCR&R network and has 7 regional CCR&R agencies that provide services to all 105 counties. The State network establishes performance indicators for regional CCR&R agencies.	<b>Managing network:</b> Kansas Association of Child Care Resource & Referral Agencies
Kentucky		✓	✓		The Lead Agency contracts with the State CCR&R network, which manages 15 local CCR&R agencies.	<b>Managing network:</b> Kentucky Partnership for Early Childhood Services, Human Development Institute, University of Kentucky
Louisiana		✓	✓	✓	The Lead Agency contracts with five CCR&R agencies, which have offices in seven regions. The State CCR&R network is funded to coordinate the services of the regional CCR&R agencies.	<b>Coordinating network:</b> Louisiana Association of Child Care Resource and Referral Agencies
Maine		✓	✓	✓	The Lead Agency contracts with 11 voucher management agencies (i.e., CCR&R agencies, including the State CCR&R network).	<b>Voluntary network:</b> Maine's Network of Child Care Resource Development Centers c/o Child Care Options

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Maryland		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which subcontracts with 12 organizations throughout the State.	<b>Managing network:</b> Maryland Committee for Children
Massachusetts	✓	✓	✓	✓	The Lead Agency contracts with 14 local CCR&R agencies.	<b>Voluntary network:</b> Massachusetts Child Care Resource and Referral Network c/o Child Care Circuit
Michigan		✓	✓		The Lead Agency contracts with the Early Childhood Investment Corporation, which subcontracts with the Michigan 4C Association, Detroit/Wayne County 4C, and Child Care Connections/Northwest Michigan 4C to provide resource and referral services.	<b>Coordinating network:</b> Michigan 4C Association
Minnesota		✓	✓	✓	The Lead Agency contracts with 19 local CCR&R agencies and the State CCR&R network.	<b>Coordinating network:</b> Minnesota Child Care Resource & Referral Network
Mississippi	✓	✓		✓	The Lead Agency contracts with nine designated agencies statewide to administer the child care certificate program and provide resource and referral services.	<b>Single entity:</b> Mississippi Child Care Resource and Referral Network, Mississippi State University Extension Service

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Missouri		✓	✓	✓	The Lead Agency provides grants to the State CCR&R network to coordinate the services provided by seven local CCR&R agencies.	<b>Managing network:</b> Missouri Child Care Resource and Referral Network
Montana	✓	✓	✓		The Lead Agency contracts with 12 regional CCR&R agencies. The CCDF dollars earmarked for CCR&R/after-school care are contracted to the State CCR&R network.	<b>Coordinating network:</b> Montana Child Care Resource & Referral Network
Nebraska		✓	✓		The Lead Agency contracts with the Early Childhood Training Center (ECTC) within the Department of Education to provide statewide CCR&R services. ECTC also implements quality activities.	Nebraska Resource and Referral System c/o Center on Children Families and the Law, University of Nebraska <b>(management model not known)</b>
Nevada	✓	✓	✓		The Lead Agency contracts with two agencies, one of which is the State CCR&R agency.	The Children's Cabinet Child Care Resource & Referral Department <b>(management model not known)</b>
New Hampshire		✓	✓	✓	The Lead Agency contracts with 10 local CCR&R agencies.	<b>Voluntary network:</b> Lakes Region Community Services
New Jersey	✓	✓	✓	✓	The Lead Agency contracts with 16 CCR&R agencies serving 21 counties.	<b>Voluntary network:</b> New Jersey Association of Child Care Resource & Referral Agencies

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New Mexico		✓			The Lead Agency has an agreement/contract with the University of New Mexico to provide CCR&R services throughout the State.	<b>Coordinating network:</b> New Mexico Kids Child Care Resource & Referral, Division of Continuing Education, University of New Mexico
New York		✓	✓	✓	The Lead Agency contracts with 36 local CCR&R agencies and the CCR&R network. The New York City CCR&R agency subcontracts with four CCR&R agencies.	<b>Coordinating network:</b> The Early Care & Learning Council (formally known as the New York State Child Care Coordinating Council)
North Carolina		✓	✓	✓	The Lead Agency contracts with three CCR&R agencies to implement CCR&R activities in 18 regions that cover all 100 counties.	<b>Managing network:</b> Child Care Resources, Inc.
North Dakota		✓	✓		The Lead Agency contracts with two CCR&R agencies.	<b>Voluntary network:</b> North Dakota Child Care Resource and Referral Network c/o CCR&R at Lutheran Social Services of North Dakota
Ohio		✓	✓	✓	The Lead Agency contracts with 12 regional CCR&R agencies and the State CCR&R network.	<b>Managing network:</b> Ohio Child Care Resource & Referral Association

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Oklahoma		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which subcontracts with eight local CCR&R agencies. The State network also establishes performance-based indicators for subcontractors.	<b>Managing network:</b> Oklahoma Child Care Resource & Referral Association, Inc.
Oregon		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which subcontracts with local CCR&R agencies.	<b>Managing network:</b> Oregon Child Care Resource & Referral Network
Pennsylvania	✓	✓			The Lead Agency contracts with 59 Child Care Information Services (CCIS) agencies that serve all 67 counties. CCIS agencies provide CCR&R services.	Pennsylvania Child Care Association <b>(management model not known)</b>
Rhode Island		✓			The Lead Agency contracts with the statewide CCR&R agency.	<b>Single entity:</b> Options for Working Parents
South Carolina		✓			The Lead Agency contracts with the statewide CCR&R network.	<b>Coordinating network:</b> South Carolina Child Care Resource & Referral Network
South Dakota		✓	✓		The Lead Agency contracts with five regional CCR&R agencies.	Family Resource Network, South Dakota State University <b>(management model not known)</b>



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Tennessee		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which subcontracts with 10 local CCR&R agencies to provide statewide services.	<b>Managing network:</b> Tennessee Child Care Resource & Referral Network
Texas		✓			The Lead Agency contracts with the State CCR&R network.	<b>Voluntary network:</b> Texas Health and Human Services Commission
Utah		✓	✓		The Lead Agency serves three counties.	<b>Voluntary network:</b> Child Care Resource and Referral (Utah Valley University)
Vermont	✓	✓	✓		The Lead Agency grants funds to local CCR&R agencies.	<b>Coordinating network:</b> Vermont Association of Child Care Resource and Referral Agencies
Virginia		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which funds 14 regional CCR&R agencies.	<b>Managing network:</b> Virginia Child Care Resource and Referral Network
Washington		✓	✓	✓	The Lead Agency contracts with the State CCR&R network, which manages 11 local CCR&R subcontractors.	<b>Coordinating network:</b> Washington State Child Care Resource and Referral Network
West Virginia	✓	✓	✓	✓	The Lead Agency currently contracts with six CCR&R agencies statewide.	<b>Coordinating network:</b> Choices Child Care Resource & Referral

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Wisconsin		✓	✓	✓	The Lead Agency has 2-year contracts with 16 CCR&R agencies and the CCR&R network to provide services statewide.	<b>Coordinating network:</b> Supporting Families Together Association
Wyoming		✓	✓	✓	The Lead Agency contracts with the State CCR&R agency, which has office sites and community liaisons in seven communities.	<b>Single entity:</b> Children and Nutrition Services, Inc.

\*The State CCR&R network management models are defined as follows:

- ◆ **Coordinating network:** Develops local CCR&R promising practices and standards; provides training and support for partner CCR&R staff; offers statewide child care consumer education and referrals to families; collects, analyzes, and reports data from local CCR&R agencies and other sources; builds child care supply and quality; and manages special project grants.
- ◆ **Managing network:** Offers the same services as coordinating networks; manages and distributes CCR&R funding for CCDF Administrators; determines the range of services local CCR&R agencies should provide; develops and carries out contracts; and tracks CCR&R performance through evaluation and quality assurance activities.
- ◆ **Single statewide entity:** Usually implemented by States with small geographic areas or populations; provides CCR&R services to the entire State through one or two agencies; may have multiple satellite offices located across the State; and functions somewhat like a managing State network for satellite offices and data collection and reporting purposes.
- ◆ **Voluntary State network:** Generally receives no State funding to support its work; depends on local CCR&R directors and staff to volunteer time to coordinate and lead the State's CCR&R system; and is unable to provide the same level of service as funded State networks.

Additional information about CCR&R networks is available [www.naccrra.org/docs/About\\_State\\_Networks\\_Brochure.pdf](http://www.naccrra.org/docs/About_State_Networks_Brochure.pdf).